



barnsley  
progress through partnership

Date: 22 April 2009

Item: 2

**Minutes of the Meeting held on 11 March 2009**

**In the Cabinet Room, Barnsley Town Hall**

**Present:**

Tracey Lally	Barnsley Chamber (Chair)
Ade Robinson	South Yorkshire Fire & Rescue
Ailsa Claire	NHS Barnsley
David Wilford	GOYH
Ian Hanks	Job Centre Plus
Iris Howard	BCVN
John Lewis	Barnsley Chamber
Paul Pascoe	Yorkshire Forward
Penny Stanley	BCVN
Phil Coppard	BMBC
Steve Wragg	Barnsley Foundation Hospital Trust
Tom Sheard	NHS Barnsley

**Supporting:**

Diane Tweedie	Secretariat
Joe Micheli	BMBC
Shaun Jones	BMBC PIU
Teresa Williams	Secretariat

**Presenting:**

Alice Hetherington	BMBC
Dr Joan Miller	Public Health, NHS Barnsley

1. **Apologies**  
Helen Gorner, Steve Houghton, Colin Booth, Ian Booth, Cathy Dogget, Donovan Modest
2. **Minutes of the Meeting on 28 January and Matters Arising**
  - 2.1 Diane Tweedie explained that Martin Canton is progressing the Dearne Valley Vision, as referred to in the agreement of item 5 of the minutes, and a date is being set by Rotherham to convene an event to shape the delivery plan for the vision.
  - 2.2 Paul Pascoe explained that a task and finish group had met, as referred to in the agreement of item 6. However, more volunteers for this group are needed to assist Chris Partridge as there is a variety of work to be done which needs pulling together.

**Action**

**It was agreed that:-**

- 1) **Diane Tweedie to liaise with Chris Partridge to send out a further request for volunteers for the task and finish group;**
- 2) **The minutes from the meeting of the 28 January 2009 be accepted as an accurate record;**
- 3) **Other matters arising would be covered on the current agenda.**

**Diane Tweedie**

**REPORTS FOR APPROVAL**

3. **Review of Delivery Partnerships**
  - 3.1 Diane Tweedie presented the report, and re-capped the reasons why model 3 is currently the favoured model. She explained that the model will have 5 Delivery Partnerships, and not 9. There is still a question how those groups who are still performing, but will not be classed as a Delivery Partnership, will be included.
  - 3.2 Diane explained that delivery is still the most important aspect, and so changes will be made incrementally to ensure that performance is not adversely affected. It is important that all partners buy in to the review, but are open to the understanding that it will require time to implement.
  - 3.3 Paul Pascoe commented that the majority of board members supported model 3 at the Away Day. The Chair added that if the model is agreed in principle, it can be developed to the next stage.

- 3.4 Tom Sheard queried whether financial and staffing resources have been addressed as partners need to know what the costs are before the model is implemented. Diane explained that the financial requirements of the model have not yet been looked into, but that they will be addressed and worked on if the model is agreed in principle.
- 3.5 Ailsa Claire added that it cannot be assumed that the same resource from partners will be available in the new format. She also stated that there needs to be an agreement on what 'good' looks like. Penny Stanley added that another opportunity to discuss issues and practicalities of size of agendas and scheduling could be beneficial.
- 3.6 Phil Coppard identified that he had received a request from Councillor Newman asking to be included in further consultation. Phil Coppard outlined the basic philosophy of recognising that all powers and responsibilities are owned by the agencies. Delivery Partnerships need to be aware that they are agencies coming together on a particular part of an agenda, but that powers, resources, responsibilities are owned by the agencies. He further emphasised that a demonstration of partnership strength and collective ownership would be a more equitable sharing of costs among partners. He also added that Performance Management in the LAA Delivery Group is not working, and that needs to be reviewed. A move towards Performance Clinics is being considered and will require further discussion by the Board.
- 3.7 Paul Pascoe stated that this is the start of a process. It is the chance for the Secretariat to take the work forward and bring back a detailed report which looks at the implications, where everyone has had the opportunity to influence it and enables the Board to make an informed decision. Diane Tweedie explained that it is very difficult to bring everyone together at one time. Penny Stanley welcomed further discussions to take this issue forward. John Lewis agreed with the structure in principle and supported the proposal to bring together the economy and culture under one partnership.
- 3.8 Ailsa Claire challenged the timetable for the model to be effective. She commented that as groups are waiting for the model to be implemented, tasks are not completed as they are dependent on the emerging structure. Diane Tweedie explained that discussions with Delivery Partnerships, officer time and ensuring that the model is worked on with people takes time.
- 3.9 Diane Tweedie added that an Improvement Plan is attached to the report, which is effective no matter which model is adopted. Once the actions are established it is

**It was agreed that:-**

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| <b>1) Board Members endorse the principles of the preferred model, and tasked the secretariat with developing it further;</b>  | <b>Secretariat</b> |
| <b>2) Delivery Partnerships and Cllr Newman are consulted on the preferred model and the changes required to implement them;</b>   | <b>Secretariat</b> |
| <b>3) A more detailed report is received by the board containing the specific details of implementation including financial and staffing implications as well as a transition plan for implementation;</b> | <b>Secretariat</b> |
| <b>4) The improvement plan be implemented</b>  | <b>Secretariat</b> |

#### **4 Forward Plan**

- 4.1 Diane Tweedie presented the report, explaining that the idea of the Forward Plan is for partners to discuss, influence and question decisions. It identifies partners' contributions and key areas of work.
- 4.2 Phil Coppard commented that the Forward Plan seems to be discussing issues which should be taking place at the Delivery Partnerships. The Chair commented that it is to highlight issues which the Delivery Partnerships have discussed, but more discussion and support is needed. Ailsa Claire highlighted that if the Delivery Partnerships are doing the work, the Board do not want to be covering the same issues. Diane Tweedie added that the Forward Plan is for adding value, and that some of the discussions can be held at the Board, and some at Delivery Partnership level. Phil Coppard commented that the Board should discuss what is not being delivered, and that cannot be forecast. Ailsa Claire added that if this is a strategic board, then it should only have discussions if the Delivery Partnerships are not handling something effectively.
- 4.3 Penny Stanley suggested that in terms of poor performance it is important to ensure that accountability is right. The gap needs to be plugged if there are problems, and the LAA Delivery Group need to be accountable. The Chair added that if issues are red, and remain so, then those issues need to be addressed at the Board.
- 4.4 Penny Stanley added that the document is useful as partners are all able to see what each other are working on, and work together rather than in duplication.

**It was agreed that:-**

- 1) **The LAA Delivery Group needs to be reviewed, and the Forward Plan needs to be looked at in that context.**

## **5 LAA Refresh**

- 5.1 Phil Coppard presented the report. He explained that there are not any policy changes at this point, more of a consolidation. A large of amount of data has been added as the majority of the problems with the data sources have now been resolved. He added that the Government are still insisting that the base rate across the country for teenage pregnancies be reached, but that is an impossible task, so the target has been left blank. David Wilford commented that targets do need to be locked down, and this target has not been negotiable. It is frustrating to see that a target cannot be resolved.

**The Board agreed the recommendations.**

## **PERFORMANCE MANAGEMENT**

### **6. LAA 3<sup>rd</sup> Quarter Performance Management Exception Report**

- 6.1 Shaun Jones introduced the report, explaining that the report provides quarter three performance data, and analysis on the overall position regarding Barnsley's LAA 2008-11, and highlights any risks. He also highlighted that the report includes a detailed target analysis of 2 indicators, as requested by the Board at the January meeting.
- 6.2 Dr. Joan Miller presented a detailed target analysis on NI 56 – Obesity among primary school age children in Year 6. She explained that partnership work has been undertaken by the PCT and BMBC to try to reverse the rise of obesity and to achieve and maintain a healthy weight. Joan identified that some work had taken place in France to address obesity. Whilst this was a successful project it had taken time to demonstrate improvements. Joan explained that it is important to find a means to demonstrate more immediate successes. This is being considered in Barnsley.
- 6.3 Paul Pascoe commented that he was shocked to see that the numbers of obesity are so high as Barnsley has been working hard on the healthy eating agenda, embracing a number of initiatives, which (on these figures) seem not to have made an impact. Dr. Joan Miller explained that parents have not been told about their children's obesity in the past; previous work has not been labelled as obesity.

- 6.4 Phil Coppard commented that an Action Plan needs to be scrutinised by the Board, to check that work on the Action Plan is being continually monitored and improved upon until partners are confident that the actions will produce the results wanted.
- 6.5 Alice Hetherington presented a detailed target analysis on NI 186 – Per Capita CO2 emissions in the local authority area. She explained that a lag of information and data brings difficulties when reporting on this NI.
- 6.6 Alice Hetherington identified that BMBC was the lead agency and performance was monitored through the Environment Partnership. Alice discussed the Action Plan which could potentially be more challenging particularly in terms of external organisations’ involvement.
- 6.7 Both Ailsa Claire and Penny Stanley reported that they were working on low carbon buildings, but have been turned down by planning to build a windmill on site. Radical steps need to be taken, and to meet the target corporate buy in is needed.

**It was agreed that:-**

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| 1) <b>Board members receive the detailed analysis for NI 56 and 186 and an Action Plan for both NIs be received by the Board, so that actions and partners can be challenged on tasks until a positive result is seen;</b> | PIU |
| 2) <b>Board members receive the third LAA performance management exception report, and note the progress;</b>  | PIU |
| 3) <b>Board members ensure that individually as agencies, and collectively as the LSP, identified areas of risk/underperformance are prioritised to assess what further can be done to improve outcomes for Barnsley.</b>  | All |

**GENERAL BUSINESS (FOR INFORMATION)**

**7. Grass Roots Grant Empowerment Challenge**

7.1 This report is for information. Board Members to read at their leisure.

**8. CAA Final Framework**

8.1 This report is for information. Board Members to read at their leisure.

**9. LAA Indicator NI7: An Environment for a Thriving Third Sector**

- 9.1 Penny Stanley report, explaining that initial results from the survey have been published, and Barnsley's score came out at 13.5%. (Although VAB has voiced their concerns about the survey). The survey will be repeated in 2010, and Barnsley has indicated a target of 18.3%, and so there is work to be done. However, there is some uncertainty about what a thriving third sector is, and so VAB are putting on a road show, starting week commencing 16 March, for people to feedback what the third sector need to do to thrive.

**The Board noted the report.**

**10. How Your Town Works Course Pilot**

- 10.1 The Chair explained that a leaflet on How Your Town Works had been distributed, and that members from the programme had been in attendance at today's meeting.

**11. Calendar of Events**

- 11.1 The Chair explained that a calendar of events is attached in the papers, and for members to inform the secretariat of any other key dates which should be detailed on the calendar.

**The Board noted the Calendar.**

**12. Future Business**

- 12.1 Future Business as listed on the report was discussed.

**13. Any Other Business**

- 13.1 Paul Pascoe explained that he had attended a very productive Worklessness workshop which had been held on 10 March, and although Board Members had expressed how important this agenda was, it was poorly attended. Members of the Board expressed that the agenda is a very important issue, but that final documentation for the event had not been sent out, and so there had been confusion in some diaries.
- 13.2 Tom Sheard announced that NHS Barnsley's approach to World Class Commissioning was considered to be in the top 10 across the country.

**It was agreed that:-**

- 1) The Work and Skills Board be contacted to explain the poor attendance of the One Barnsley Board at the workshop.**

Secretariat

**Date and Time of Next Meetings**

22 April 09 – One Barnsley Board Meeting 4pm in the Cabinet Room

3 June 09 – One Barnsley Board Meeting 4pm in the Cabinet Room

17 June 09 – One Barnsley Forum 4pm to 7.30pm at the Civic

22 July 09 – One Barnsley Board Meeting 4pm in the Cabinet Room

9 September 09 – One Barnsley Board Meeting 4pm in the Cabinet Room